

LCRCA GROUP REVENUE FINANCIAL MONITORING - TO DECEMBER 2022

Corporate Development & Delivery

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Communications, Engagement & Marketing						
Employees	858	774	84	1,154	1,080	74
Transport	0	0	0	1	0	0
Supplies & Services	381	279	102	469	385	84
Total Communications, Engagement & Marketing	1,239	1,053	187	1,623	1,464	159

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Corporate Development						
Employees	814	736	78	1,074	1,023	51
Supplies & Services	355	212	143	456	414	42
Total Corporate Development	1,169	948	220	1,530	1,438	92

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Executive Director Corporate Development						
Employees	118	95	23	157	127	30
Transport	0	0	0	1	0	1
Supplies & Services	1	1	1	2	1	1
Total Executive Director Corporate Development	120	96	24	160	128	32

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Chief Execs Office						
Employees	167	162	5	224	219	4
Transport	1	0	1	1	0	1
Supplies & Services	2	1	2	3	2	1
Total Chief Execs Office	169	162	7	227	221	6

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
HR						
Employees	815	768	46	1,101	1,042	59
Transport	2	1	1	3	3	0
Supplies & Services	14	9	6	17	11	6
Total HR	831	778	54	1,121	1,055	66

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
IT						
Employees	1,858	1,750	108	2,504	2,373	131
Premises	0	(1)	1	0	(1)	1
Transport	5	3	2	7	4	2
Supplies & Services	2,651	2,487	163	2,791	2,606	185
Income	(109)	(182)	74	(137)	(211)	74
Total IT	4,405	4,057	348	5,165	4,771	394

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Metro Mayors Office						
Employees	299	229	70	404	310	93
Transport	9	6	2	12	8	3
Supplies & Services	11	6	5	15	10	5
Total Metro Mayors Office	319	241	78	430	328	102

Concessionary Travel

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Concessionary Travel						
Third Party Payments	41,106	42,140	(1,034)	55,607	56,420	(813)
Income	(7,235)	(8,993)	1,757	(10,257)	(12,999)	2,742
Total Concessionary Travel	33,870	33,147	723	45,350	43,421	1,929

Corporate Costs

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Corporate Costs						
Employees	412	307	105	550	409	141
Supplies & Services	1,036	104	932	1,442	301	1,142
Other Costs	7	0	7	10	5	5
Income	(239)	(240)	1	(319)	(320)	1
Total Corporate Costs	1,216	171	1,046	1,683	395	1,289

Corporate Management

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Mayoral Allowance						
Employees	73	72	1	98	96	2
Supplies & Services	0	1	(1)	0	1	(1)
Total Mayoral Allowance	73	73	0	98	97	1

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Chief Executive						
Employees	189	181	7	252	243	9
Transport	6	2	4	8	5	4
Supplies & Services	5	3	1	7	5	1
Total Chief Executive	200	187	13	267	254	14

Corporate Services

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Internal Audit						
Employees	476	470	6	595	580	15
Premises	47	51	(4)	47	51	(4)
Transport	52	53	(1)	52	53	(1)
Supplies & Services	86	53	33	109	75	34
Income	0	(16)	16	0	(16)	16
Total Internal Audit	661	612	49	803	743	59

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Executive Director Corporate Services						
Employees	127	127	0	170	169	2
Transport	3	0	3	4	1	3
Supplies & Services	3	2	2	4	2	3
Total Executive Director Corporate Services	133	129	5	179	172	7

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Finance						
Employees	1,278	1,232	46	1,719	1,670	50
Transport	1	0	0	1	0	0
Supplies & Services	201	99	102	338	284	54
Income	(45)	(71)	26	(78)	(94)	16
Total Finance	1,435	1,261	174	1,980	1,860	120

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Freeport						
Employees	198	202	(4)	284	289	(5)
Transport	18	8	10	24	13	11
Supplies & Services	179	194	(14)	248	259	(11)
Income	(295)	(304)	8	(406)	(406)	(0)
Total Freeport	99	99	(0)	150	155	(5)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Legal, Procurement & Democratic Services						
Employees	1,290	1,225	65	1,733	1,646	87
Transport	2	1	2	3	2	1
Supplies & Services	231	167	64	301	284	16
Income	(38)	(61)	24	(50)	(73)	23
Total Legal, Procurement & Democratic Services	1,486	1,331	154	1,986	1,858	128

Investment & Delivery

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Head of Development						
Employees	1,083	895	189	1,446	1,192	255
Transport	4	4	0	4	5	(1)
Supplies & Services	3,710	2,466	1,243	5,683	5,220	463
Transport Development	315	313	2	6,205	6,205	(0)
Income	(4,489)	(3,283)	(1,207)	(6,563)	(6,090)	(473)
Total Head of Development	622	394	228	6,776	6,533	244

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Executive Director Investment & Delivery						
Employees	106	105	0	141	140	1
Transport	0	0	0	1	1	0
Total Executive Director Investment & Delivery	106	106	1	142	141	1

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Investment						
Employees	771	684	87	1,030	925	105
Transport	4	0	4	5	1	4
Supplies & Services	310	210	100	462	348	114
Income	(20)	(93)	73	(20)	(111)	91
Total Investment	1,065	802	263	1,477	1,163	314

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Programme Delivery						
Employees	1,179	560	619	1,679	809	870
Transport	2	0	1	2	2	1
Supplies & Services	593	463	130	1,184	735	449
Other Costs	0	968	(968)	0	1,291	(1,291)
Income	(689)	(433)	(257)	(827)	(599)	(229)
Total Programme Delivery	1,085	1,558	(474)	2,037	2,237	(200)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Head of Programs						
Employees	5,149	4,655	494	6,955	6,332	624
Premises	3	3	0	3	3	0
Transport	33	23	10	43	29	14
Supplies & Services	53,863	44,494	9,370	74,948	62,555	12,393
Third Party Payments	5	5	0	5	5	0
Support Service Recharges	45	63	(18)	60	93	(33)
Income	(58,609)	(48,861)	(9,748)	(81,356)	(67,068)	(14,288)
Total Head of Programs	489	381	108	658	1,948	(1,290)

Mayoral Priorities

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Mayoral Priorities						
Supplies & Services	313	13	300	500	25	475
Total Mayoral Priorities	313	13	300	500	25	475

Place

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Asset Management						
Employees	5,267	5,384	(117)	7,009	7,113	(104)
Premises	156	140	16	208	199	8
Transport	116	111	5	158	158	0
Supplies & Services	119	152	(33)	170	170	(0)
Third Party Payments	0	74	(74)	0	0	(0)
Income	(195)	(215)	20	(260)	(260)	0
Total Asset Management	5,463	5,645	(182)	7,285	7,380	(96)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Bus						
Employees	1,911	1,909	2	2,471	2,440	31
Premises	41	36	5	120	120	(1)
Transport	58	43	15	76	66	10
Supplies & Services	1,450	1,430	19	2,933	3,207	(274)
Third Party Payments	15,501	18,885	(3,384)	20,319	28,041	(7,722)
Income	(2,131)	(5,884)	3,754	(5,021)	(14,721)	9,700
Total Bus	16,830	16,419	411	20,897	19,153	1,744

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Customer Delivery						
Employees	1,259	1,239	20	1,678	1,666	12
Premises	13	14	(1)	17	17	0
Transport	1	1	(0)	1	2	(1)
Supplies & Services	358	369	(11)	474	524	(50)
Income	(354)	(484)	130	(475)	(615)	140
Total Customer Delivery	1,276	1,139	137	1,695	1,594	101

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Executive Director Place						
Employees	162	154	8	216	205	11
Premises	0	0	(0)	0	0	(0)
Transport	5	8	(4)	6	10	(4)
Supplies & Services	112	117	(5)	114	121	(7)
Total Executive Director Place	278	279	(1)	336	337	(0)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Ferries						
Employees	1,731	1,758	(27)	2,321	2,427	(106)
Premises	1,007	1,088	(81)	1,237	1,415	(178)
Transport	10	9	0	13	14	(1)
Vessels	643	803	(161)	731	1,157	(427)
Supplies & Services	240	169	71	308	298	10
Third Party Payments	0	54	(54)	0	20	(20)
Income	(2,845)	(2,909)	64	(3,549)	(3,795)	246
Total Ferries	786	973	(187)	1,061	1,538	(476)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Hubs						
Employees	1,575	1,527	48	2,109	2,105	4
Premises	1,369	1,292	77	1,825	1,877	(51)
Transport	5	4	1	6	6	(0)
Supplies & Services	91	86	4	152	157	(5)
Third Party Payments	0	3	(3)	0	6	(6)
Income	(1,391)	(1,397)	6	(1,856)	(1,827)	(28)
Total Hubs	1,648	1,515	134	2,237	2,324	(87)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Mann Island						
Employees	147	114	33	196	152	44
Premises	3,579	3,856	(277)	4,761	5,230	(468)
Transport	0	0	0	0	0	0
Supplies & Services	103	61	43	138	98	40
Income	(1,457)	(2,115)	658	(1,943)	(2,595)	652
Total Mann Island	2,372	1,915	456	3,151	2,885	267

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Policy						
Employees	352	345	7	463	460	3
Transport	74	74	(0)	101	100	1
Supplies & Services	4	28	(24)	5	38	(33)
Third Party Payments	293	293	(0)	581	596	(15)
Income	(376)	(421)	45	(681)	(720)	39
Total Policy	347	319	27	469	474	(5)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Rail						
Employees	687	694	(6)	917	893	24
Premises	191	226	(35)	255	302	(47)
Transport	2	0	2	3	2	0
Supplies & Services	791	875	(84)	815	1,808	(993)
Third Party Payments	79,379	80,068	(689)	114,108	115,089	(982)
Income	(75,769)	(76,070)	301	(108,893)	(109,164)	270
Total Rail	5,281	5,792	(511)	7,203	8,930	(1,727)

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Rolling Stock						
Employees	484	482	2	649	639	10
Transport	13	9	4	15	10	5
Supplies & Services	846	800	46	1,141	1,033	108
Third Party Payments	11,519	7,562	3,956	17,590	11,621	5,969
Income	(11,254)	(9,128)	(2,126)	(17,202)	(12,209)	(4,993)
Total Rolling Stock	1,609	(274)	1,882	2,193	1,094	1,099

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Tidal						
Employees	528	372	156	706	480	226
Premises	2	0	2	2	2	0
Transport	3	3	(1)	3	3	(1)
Supplies & Services	689	655	35	993	1,204	(211)
Total Tidal	1,222	1,031	191	1,703	1,690	14

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Tunnels						
Employees	4,102	4,263	(161)	5,485	5,720	(235)
Premises	1,761	1,971	(210)	2,260	2,775	(515)
Transport	81	88	(7)	107	113	(6)
Supplies & Services	861	721	140	1,049	932	117
Third Party Payments	0	50	(50)	0	50	(50)
RCCO	4,569	4,569	0	8,448	8,448	0
Income	(25)	(157)	131	(29)	(163)	134
Total Tunnels	11,348	11,505	(157)	17,320	17,875	(555)

Policy, Strategy & Government Relations

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Executive Director Policy						
Employees	123	122	1	165	163	1
Transport	1	0	1	1	0	1
Supplies & Services	2	(3)	5	2	(3)	5
Total Executive Director Policy	125	119	6	168	160	8

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Evidence, Intelligence & Research						
Employees	1,123	1,105	18	1,494	1,508	(14)
Transport	0	0	(0)	0	1	(0)
Supplies & Services	680	429	250	914	803	111
Third Party Payments	16	3	13	20	22	(2)
Income	(28)	(30)	3	(28)	(30)	3
Total Evidence, Intelligence & Research	1,791	1,508	284	2,400	2,303	97

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Government Relations & Public Affairs						
Employees	280	253	28	385	352	33
Transport	9	1	8	13	2	10
Supplies & Services	157	153	4	187	186	1
Income	(39)	(62)	23	(51)	(75)	24
Total Government Relations & Public Affairs	407	345	62	533	465	68

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Policy Co-ordination						
Employees	1,524	1,419	104	2,136	1,942	194
Transport	4	3	1	5	3	2
Supplies & Services	1,242	936	306	1,757	1,166	591
Income	(339)	(587)	248	(445)	(692)	246
Total Policy Co-ordination	2,431	1,771	660	3,453	2,420	1,033

Treasury Management

	YEAR TO DATE £'000			FULL YEAR 2022/23 £000		
	Budget	Actual	Variance Fav/(Unfav)	Annual Budget	Forecast Outturn	Variance Fav/(Unfav)
Treasury Management						
Supplies & Services	333	281	52	487	454	33
Treasury	3,502	2,842	660	8,014	6,839	1,176
Income	(5)	(5)	(0)	(7)	(7)	0
Total Treasury Management	3,830	3,117	712	8,494	7,285	1,209